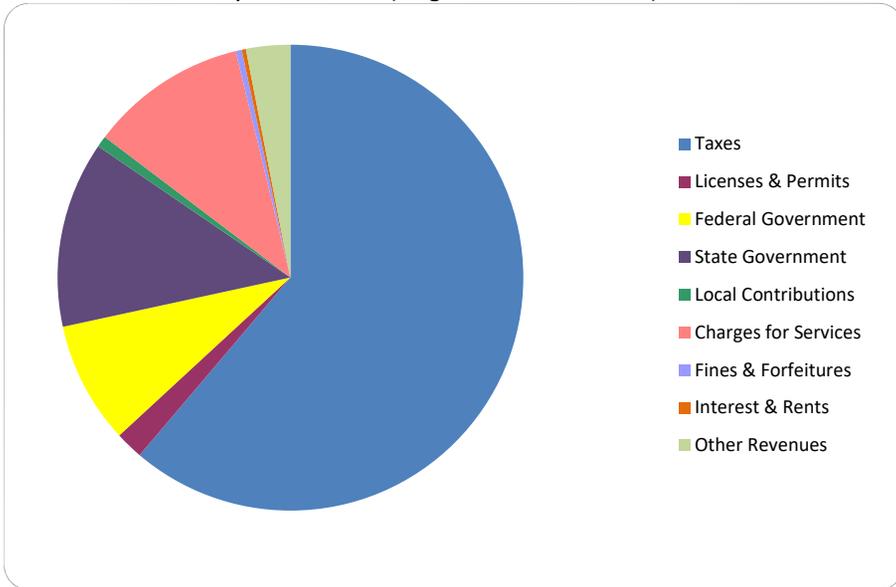


CITIZEN'S GUIDE TO LOCAL UNIT FINANCES - ()

REVENUES

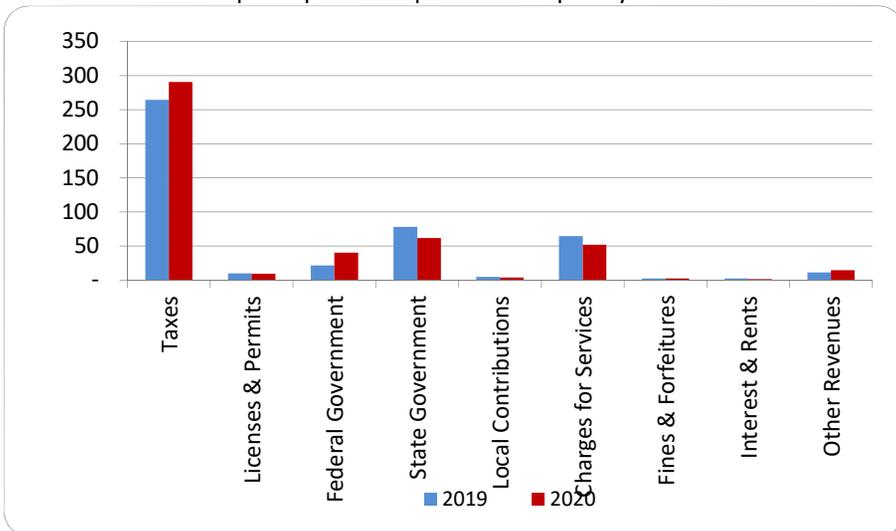
1. Where our money comes from (all governmental funds)



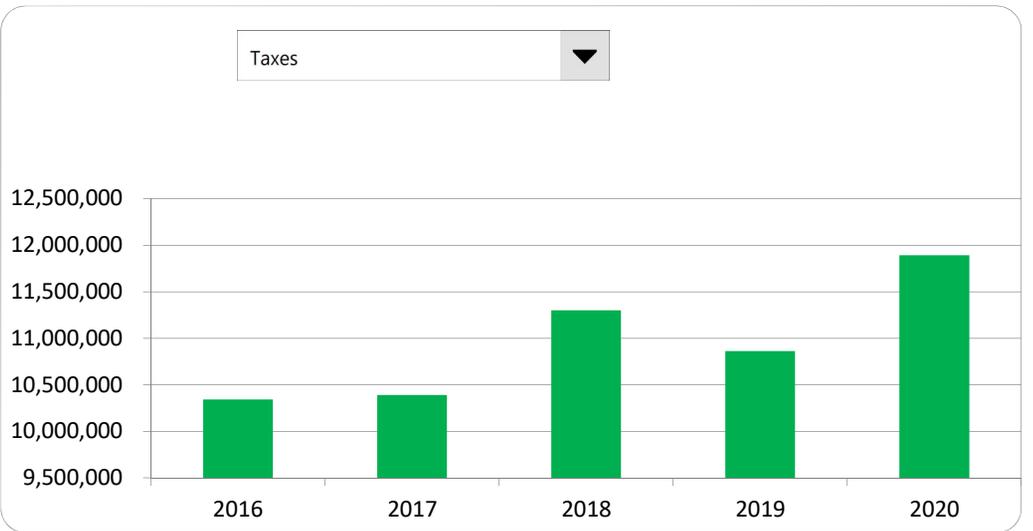
2. Compared to the prior year

	<u>2019</u>	<u>2020</u>	<u>% change</u>
Taxes	\$ 10,863,498	\$ 11,892,364	9.47%
Licenses & Permits	393,188	376,845	-4.16%
Federal Government	884,164	1,640,675	85.56%
State Government	3,205,283	2,512,365	-21.62%
Local Contributions	195,557	151,441	-22.56%
Charges for Services	2,650,023	2,118,171	-20.07%
Fines & Forfeitures	92,829	81,589	-12.11%
Interest & Rents	91,000	58,178	-36.07%
Other Revenues	455,814	594,789	30.49%
Total Revenues	\$ 18,831,356	\$ 19,426,417	3.16%

3. Revenue sources per capita - compared to the prior year



4. Historical trends of individual sources



Commentary:

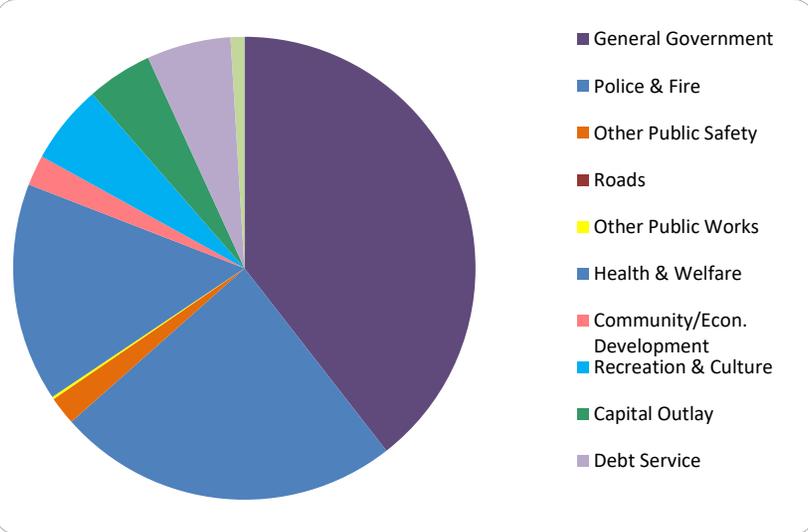
For more information on our unit's finances, contact Chris Oosterhoff at 989-875-5261.

CITIZEN'S GUIDE TO LOCAL UNIT FINANCES - (I)

EXPENDITURES

1. Where we spend our money (all governmental funds)

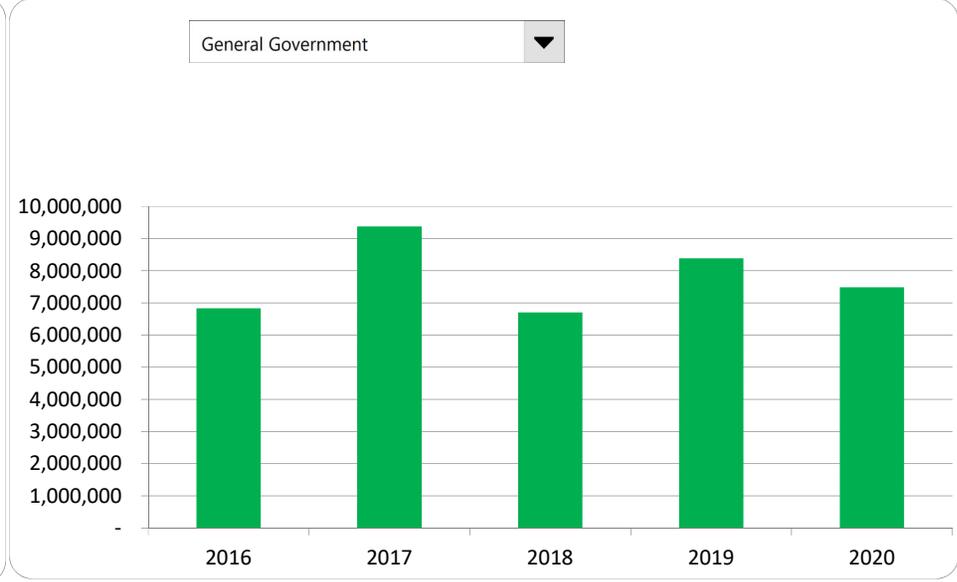
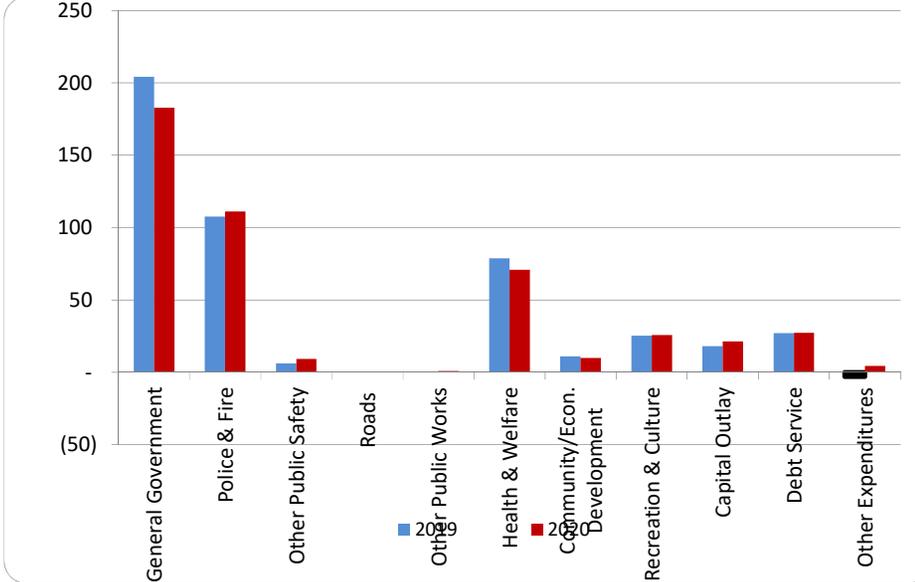
2. Compared to the prior year



	2019	2020	% change
General Government	\$ 8,389,388	\$ 7,480,850	-10.83%
Police & Fire	4,413,740	4,546,618	3.01%
Other Public Safety	255,977	375,794	46.81%
Roads	-	-	N/A
Other Public Works	14,435	34,150	136.58%
Health & Welfare	3,234,045	2,898,262	-10.38%
Community/Econ. Development	451,258	401,340	-11.06%
Recreation & Culture	1,034,844	1,053,265	1.78%
Capital Outlay	741,936	871,402	17.45%
Debt Service	1,106,609	1,112,365	0.52%
Other Expenditures	(122,652)	182,289	-248.62%
Total Expenditures	\$ 19,519,580	\$ 18,956,335	-2.89%

3. Spending per capita - compared to the prior year

4. Historical trends of individual departments:

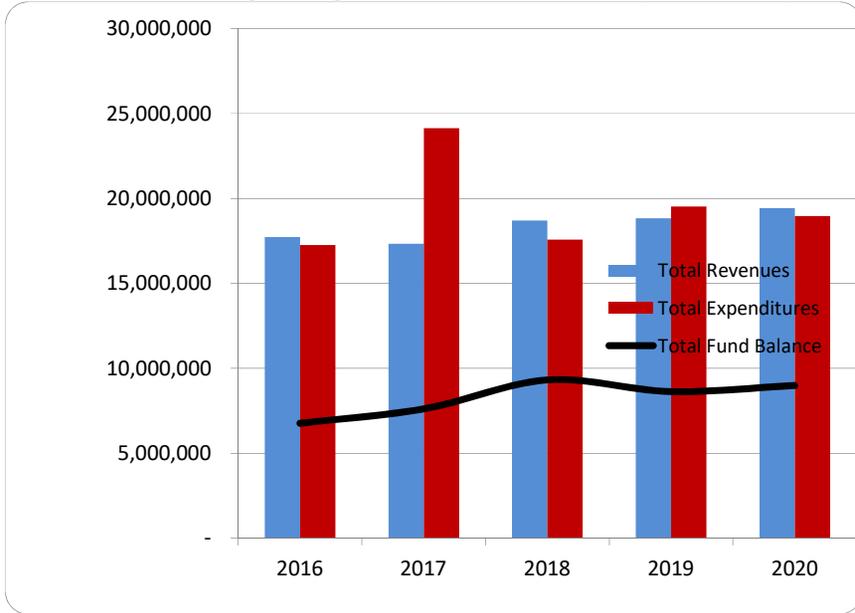


Commentary:

CITIZEN'S GUIDE TO LOCAL UNIT FINANCES - ()

FINANCIAL POSITION

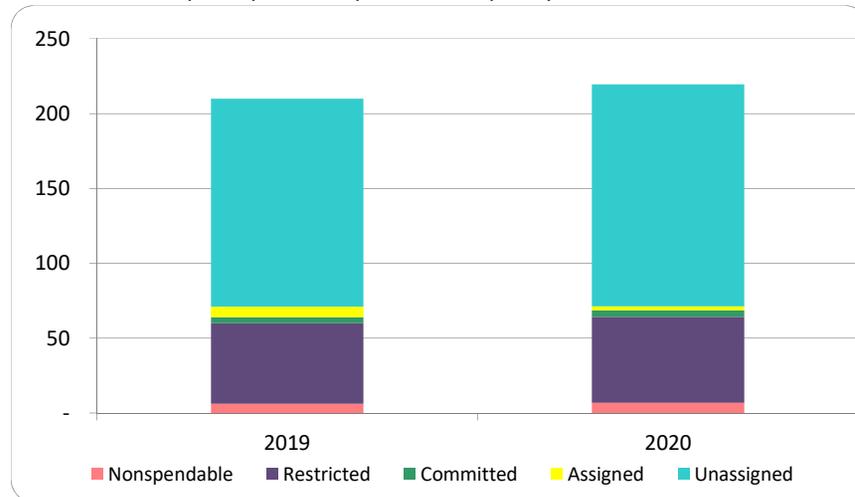
1. How have we managed our governmental fund resources (fund balance)?



2. Compared to the prior year

	2019	2020	% change
Revenue	18,831,356	19,426,417	3.16%
Expenditures	19,519,580	18,956,335	-2.89%
Surplus (shortfall)	(688,224)	470,082	-168.30%
Fund balance, by component:			
Nondspendable	250,134	272,309	8.87%
Restricted	2,209,328	2,355,063	6.60%
Committed	163,620	170,732	4.35%
Assigned	293,108	115,371	-60.64%
Unassigned	5,705,991	6,068,419	6.35%
total fund balance	8,622,181	8,981,894	4.17%

3. Fund balance per capita - compared to the prior year



4. Historical trends of individual components



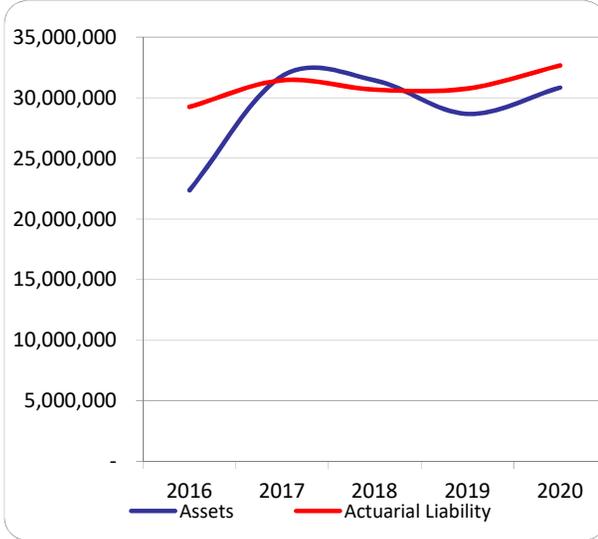
Commentary:

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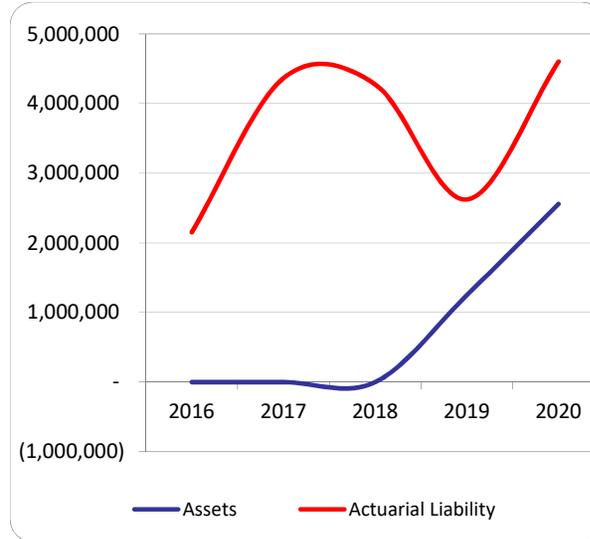
CITIZEN'S GUIDE TO LOCAL UNIT FINANCES - ()

OTHER LONG TERM OBLIGATIONS

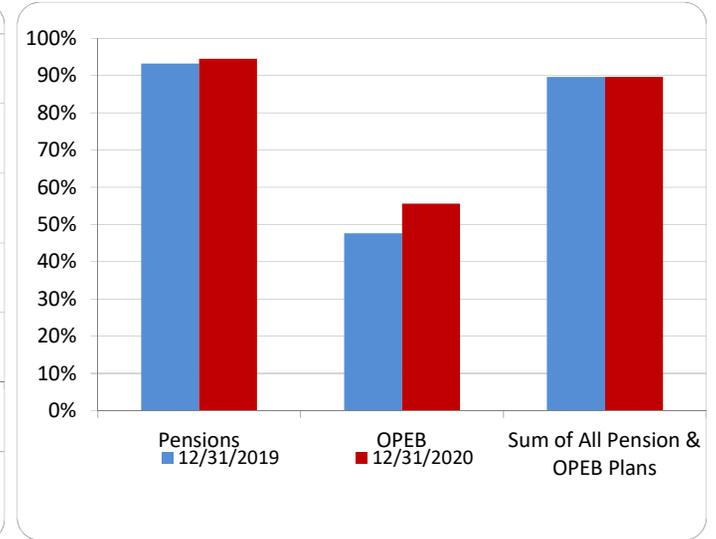
1. Pension funding status



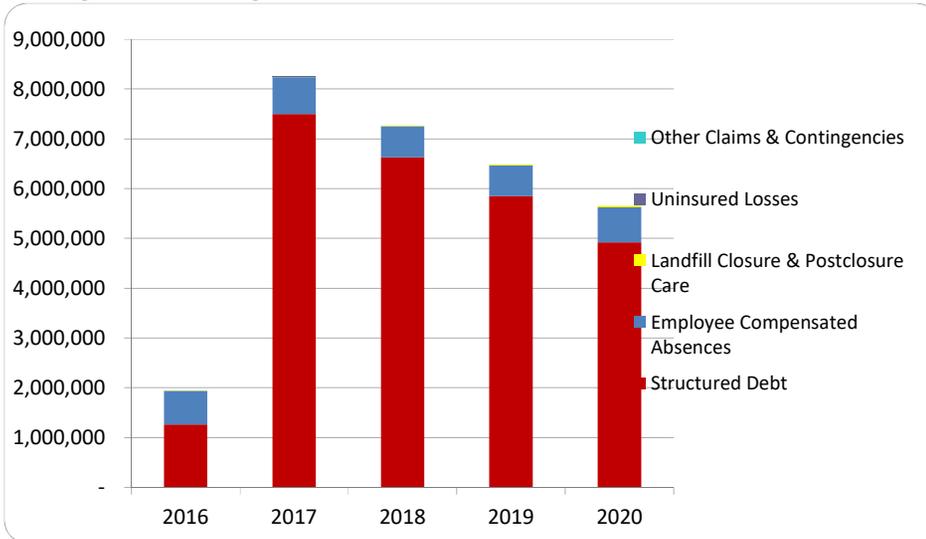
2. Retiree Health care funding status



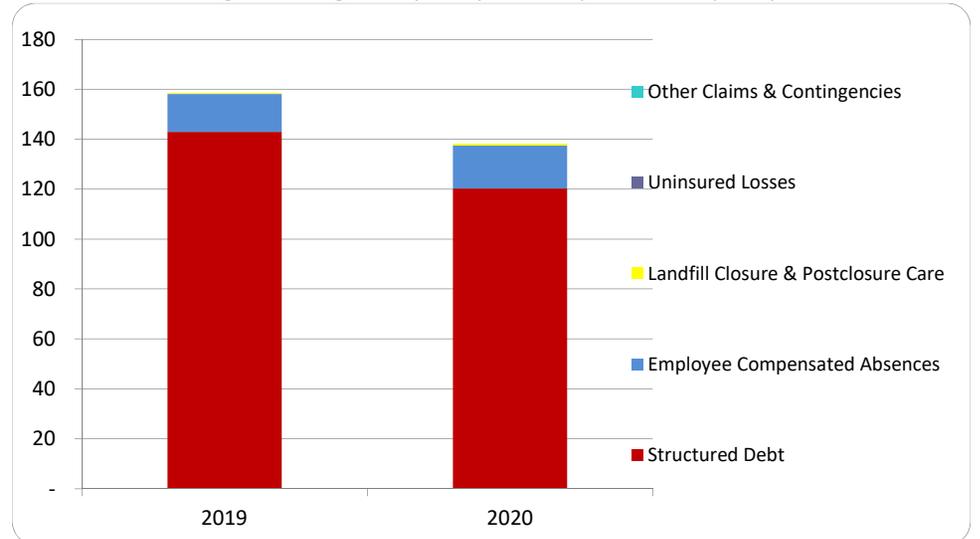
3. Percent funded - compared to the prior year



4. Long Term Debt obligations:



5. Debt & other long term obligations per capita - compared to the prior year



Commentary:

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